Full Review Application Approach

31 OCTOBER 2019



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- Background
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Key Annexes for the Funding Requests

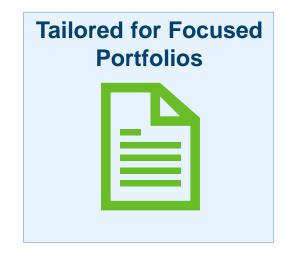
Background

Application Approaches







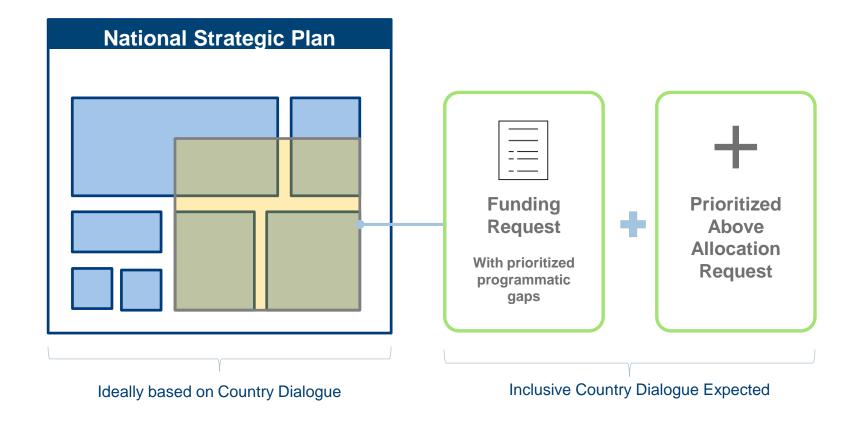




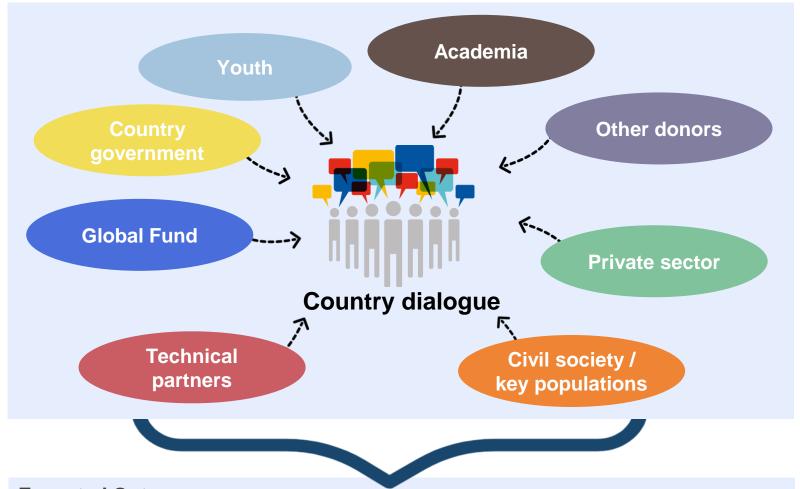
Background

Alignment with National Strategic Plans

The allocation-based funding model emphasizes **alignment to country processes**, and it aims to incentivize the development of **robust, costed and prioritized National Strategic Plans** as well as the overall national health strategy



Country Dialogue & CCM Eligibility Requirements



Expected Outcomes:

- 1 Documented evidence of the inclusive dialogue to comply with Eligibility Requirement 1 and Eligibility Requirement 2.
- 2 Endorsement of the funding request by CCM members

CCM Eligibility Requirements

ER1

Transparent and inclusive funding request development process

ER2

Transparent and documented Principal Recipient (PR) selection process

ER 1 and 2 are screened at the time of submitting a funding request

https://www.theglobalfund.org/en/funding -model/applying/resources/

Thematic Sections in each Funding Request

Context

Request

Implementation

Sustainability



Country Context



Funding Request Prioritization



Implementation Arrangements



Co-financing, Sustainability & Transition



Opportunities for Integration



Risk



Value for Money

Funding Request

Annexes





Framework



























Stepping up the Funding Request: TRP observations





Improve priority setting

Strengthen crosscutting programming in Resilient and Sustainable Systems for Health Increase focus on prevention and reducing incidence

Strengthen community systems

Increase attention to sustainability

Background

Technical Review Panel Review Criteria

Maximizing impact against HIV, TB and malaria towards ending the epidemics Building resilient and sustainable systems for health 3 Promoting and protecting human rights and gender equality Investing in increasing the effectiveness and efficiency of program implementation through shared ownership and mutual accountability Addressing sustainability and co-financing

TRP Windows Timeline

TRP Window	Submission	Review Dates
Window 1	23 March	27 April – 2 May
Window 2	25 May	29 June – 5 July
Window 3	31 August	5 – 11 October

Full Review OVERVIEW | Section 1: Context

Refer to relevant sections of National Strategic Plan(s) or other national documents.

Provide information referenced in the funding request.

Avoid repetition of contextual information across sections of the funding request.

Best practices:

Applicants should be specific about the page or section number when referring to national documents in the responses to questions.

Section 1: Context Related to the Funding Request

To respond to the questions below, refer to the Instructions and Essential Data Table(s).

1.1 Key References on Country Context

List key reference documents <u>referred to in this funding request</u> that provide the country's contextual crosscutting and disease-specific information. A list of which types of documents can be used is included in the <u>Instructions</u>.

Reference document	Link/Attachment reference	Relevant section(s) and/or page(s)
Add rows if necessary		

1.2 Summary of Country Context

Explain critical elements of the country context that informed the development of this funding request The following points should be addressed in the response:

- The epidemiological context and other relevant disease-specific information;
- Information on disease-specific and the overall health systems, along with the linkages between them;
- Relevant key and/or vulnerable populations:
- Human rights, gender and age-related barriers and inequities in access to services;
- Socio-economic, geographic, and other barriers and inequities in access to health services;
- Community responses and engagement; and
- The role of the private sector.

Refer to information provided in the key reference documents listed in Section 1.1.

[Applicant response]

1.3 Lessons Learned from Global Fund and Other Partner Investments

Describe how Global Fund and domestic investments, as well as those of other partners, supported national health targets during the current allocation period. Include the main lessons learned that are relevant to this funding request (for example, innovations or bottlenecks in service delivery).

[Applicant response]

Section 1: Context



NSP

Attach only documents that are directly referenced in the funding request.

There are many options for documents that can be referenced; the list in instructions is non-exhaustive and non-binding.

Section 1: Context Related to the Funding Request

To respond to the questions below, refer to the Instructions and Essential Data Table(s).

1.1 Key References on Country Context

List key reference documents <u>referred to in this funding request</u> that provide the country's contextual crosscutting and disease-specific information. A list of which types of documents can be used is included in the *Instructions*.

Reference document	Link/Attachment reference	Relevant section(s) and/or page(s)
Add rows if necessary		

Section 1: Context



1.2 Summary of Country Context

Explain critical elements of the **country context** that informed the development of this funding request. The following points should be addressed in the response:

- The epidemiological context and other relevant disease-specific information;
- Information on disease-specific and the overall health systems, along with the linkages between them;
- Relevant key and/or vulnerable populations;
- Human rights, gender and age-related barriers and inequities in access to services;
- Socio-economic, geographic, and other barriers and inequities in access to health services;
- Community responses and engagement; and
- The role of the private sector.

Refer to information provided in the key reference documents listed in **Section 1.1**.

[Applicant response]







Set the scene: describe the current country context by analyzing recent data (Essential Data Table may be helpful) and referencing content from national documents.

Section 1: Context







1.3 Lessons Learned from Global Fund and Other Partner Investments

Describe how Global Fund and domestic investments, as well as those of other partners, supported national health targets during the current allocation period. Include the main **lessons learned** that are relevant to this funding request (for example, innovations or bottlenecks in service delivery).

[Applicant response]

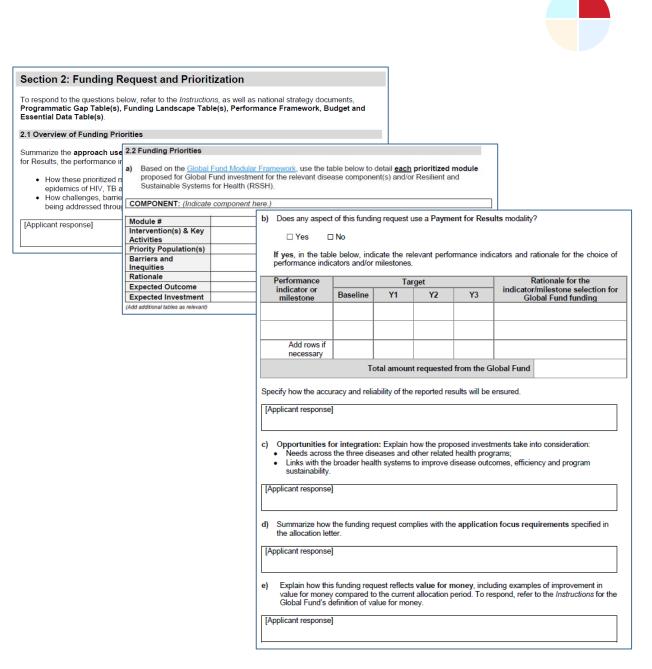
Reflect on successes and challenges of current grant(s).

Include how lessons learned and TRP recommendations have been addressed and informed program design.

Full Review OVERVIEW | Section 2: The Request

It is recommended that the Programmatic Gap Table and Funding Landscape Table should be completed before starting this section.

The data included should match Programmatic Gap Table, Budget and Funding Landscape Table.





Section 2: The Request



Provide a **brief overview** of which considerations guided the prioritization process.

2.1 Overview of Funding Priorities

Summarize the approach used for prioritization of modules and interventions (or in the case of Payment for Results, the performance indicators and/or milestones). The response should include:

- How these prioritized modules ensure the highest possible impact with a view to ending the epidemics of HIV, TB and malaria; and
- How challenges, barriers and inequities, including those related to human rights and gender, are being addressed through the modules prioritized within this funding request.

[Applicant response]

Full Review Section 2: The Request

This tabular format helps link the country context to the prioritized request for funding.



2.2 Funding Priorities

a) Based on the Global Fund Modular Framework, use the table below to detail each prioritized module proposed for Global Fund investment for the relevant disease component(s) and/or Resilient and Sustainable Systems for Health (RSSH).

COMPONENT: (Indicate component here.)

Module #	
Intervention(s) & Key	
Activities	
Priority Population(s)	
Barriers and	
Inequities	
Rationale	
Expected Outcome	
Expected Investment	

(Add additional tables as relevant)

•	List of the priority population(s) that are related to this module. Include any relevant key and/or vulnerable populations ^{10,11} but also general populations that are relevant to this module. When
	completing this section, refer to the relevant Global Fund Technical Briefs.

TRP Link: Directly links to TRP Criteria #1, #2, #3









Use one table per module (use Performance Framework modules).

All responses in the fields provided should be brief or in lists.

Numbers in the 'investment' row should match the Budget and Funding Landscape Table.

Full Review Section 2: The Request

□ No

performance indicators and/or milestones.

☐ Yes

This question is **optional** – only for those proposing to use Payments for Results.









Numbers should match the Budget.

Payment for Results Guidance Note is forthcoming.

Use of Performance Framework indicator(s), encouraged but not mandatory.

Discuss with Country
Team if considering this
modality

Performance	Target				Rationale for the	
indicator or milestone	Baseline	Y1	Y2	Y3	indicator/milestone selection for Global Fund funding	
Add rows if						
necessary						
Total amount requested from the Global Fund						

If yes, in the table below, indicate the relevant performance indicators and rationale for the choice of

Does any aspect of this funding request use a **Payment for Results** modality?

Specify how the accuracy and reliability of the reported results will be ensured.

[Applicant response]

Section 2: The Request

- c) Opportunities for integration: Explain how the proposed investments take into consideration:
 - Needs across the three diseases and other related health programs;
 - Links with the broader health systems to improve disease outcomes, efficiency and program sustainability.









Additional Resource: Country trainings on health system integration to be offered by University of Heidelberg.

TRP Link:

 Directly links to TRP Criteria #2

Section 2: The Request

d) Summarize how the funding request complies with the application focus requirements specified in the allocation letter.

[Applicant response]

Income Level	Application Focus		
Low Income Countries	No Restriction		
Lower-LMI Countries	50% focus on key and vulnerable		
Upper-LMI Countries	populations / interventions		
Upper-Middle Income Countries	100% focus on interventions that maintain or scale-up evidence-based interventions for key and vulnerable populations**		

^{**}UMICs may also include interventions to ensure transition readiness which include critical RSSH needs to ensure sustainability, as appropriate, as well as improve equitable coverage and uptake of services and, as appropriate, introduce new technologies that represent global best practice and are critical for sustaining gains and moving towards control and/or elimination.





Focus requirements are about the entire Funding Request, not per module.

Section 2: The Request

e) Explain how this funding request reflects value for money, including examples of improvement in value for money compared to the current allocation period. To respond, refer to the *Instructions* for the aspects of value for money that should be considered.







Please refer to the Value for Money framework, as described in Technical Brief.

Focus on 3 dimensions: economy, efficiency and equity

Response can include description of current practices.

Full Review OVERVIEW | Section 3: Implementation

Remember to update the Implementation Arrangement Map and submit with Funding Request if using existing Principal Recipient.

TRP Link:

This section directly links to TRP Criteria #4.



Section 3: Operationaliza	ation and Implementatior	n Arrangements		
To respond to the questions below, Map³.	refer to the Instructions and an upda	ated Implementation Arrangement		
a) Describe how the proposed im	plementation arrangements will en	sure efficient program delivery.		
[Applicant response]				
b) Describe the role that communarrangements.	nity-based organizations will play u	nder the implementation		
[Applicant response]				
c) Does the funding request envis	age a joint investment platform w	ith other institutions?		
☐ Yes ☐ No				
If yes, describe specific arrange	ements and modalities.			
[Applicant response]				
d) Describe key, anticipated implementation risks that might negatively affect (i) the delivery of the program objectives supported by the Global Fund, and/or (ii) the broader health system. Then, describe the mitigation measures that address these risks, and which entity would be responsible for these mitigation measures.				
Key Implementation Risks	Corresponding Mitigation Measures	Entity Responsible		
Add rows if necessary				

Section 3: Implementation







To respond to the questions below, refer to the *Instructions*, NSPs and an updated **Implementation Arrangement Map(s)**³.

a) Describe how the proposed implementation arrangements will ensure efficient program delivery.

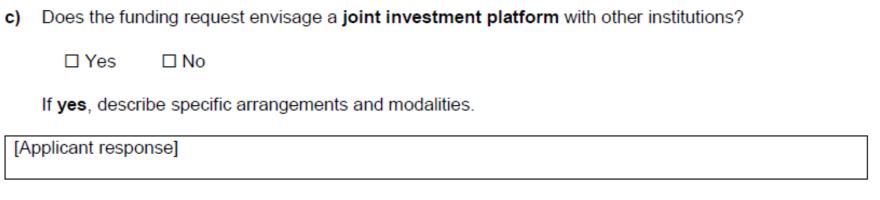
[Applicant response]	

b) Describe the role that **community-based organizations** will play under the implementation arrangements.

[Applicant response]	

B: Opportunity to highlight role of PRs, sub recipients and those involved in implementation that are not necessarily recipients of funds (e.g. sex workers distributing condoms or organizations engaged in community-based monitoring).

Section 3: Implementation



d) Describe key, anticipated implementation risks that might negatively affect (i) the delivery of the program objectives supported by the Global Fund, and/or (ii) the broader health system. Then, describe the mitigation measures that address these risks, and which entity would be responsible for these mitigation measures.

Key Implementation Risks	Corresponding Mitigation Measures	Entity Responsible		
Add rows if necessary				





C: Only to be filled by applicants using a joint investment approach with another financing institution.

Test countries identified this as value-add exercise.

High-level rather than detailed risks.

Full Review OVERVIEW | Section 4: Sustainability

Even if a portfolio may be a long way from transitioning, it is important for all applicants to begin considering which modules are exclusively or majority funded by the Global Fund and consider appropriate timing for uptake of costs in national budgets.

TRP Link:

This section directly links to TRP Criteria #5

Section 4: Co-Financing, Sustainability and Transition To respond to the questions below, refer to the Instructions, the domestic financing section of the allocation letter, the Sustainability, Transition and Co-Financing Guidance Note, Funding Landscape Table(s), Programmatic Gap Tables(s), and a sustainability plan and/or transition work-plan, if available. 4.1 Co-Financing a) Have co-financing commitments for the current allocation period been realized? ☐ Yes □ No If yes, attach supporting documentation demonstrating the extent to which co-financing commitments If no, explain why and outline the impact of this situation on the program. [Applicant response] b) Do co-financing commitments for the next allocation period meet minimum requirements to fully access the co-financing incentive? ☐ Yes □ No If details on commitments are available, attach supporting documentation demonstrating the extent to which co-financing commitments have been made. If co-financing commitments do not meet minimum requirements, explain why. [Applicant response] 4.2 Sustainability and Transition a) Based on the analysis in the Funding Landscape Table(s), describe the funding need and anticipated c) Summarize the progra funding, highlighting gaps for major program areas in the next allocation period. period. In particular: The financing of I Also, describe how (i) national authorities will work to secure additional funding or new sources of ii. The planned upta funding, and/or (ii) pursue efficiencies to ensure sufficient support for key interventions, particularly those currently funded by the Global Fund. [Applicant response] [Applicant response] d) Specify how co-financia systems and/or expend indicate how this fundir b) Highlight challenges related to sustainability (see indicative list in *Instructions*). Explain how these challenges will be addressed either through this funding request or other means. If already described in [Applicant response] the national strategy, sustainability and/or transition plan, and/or other documentation submitted with the funding request, refer to relevant sections of those documents

[Applicant response]



Section 4: Sustainability

4.1 Co-Financing a) Have co-financing commitments for the current allocation period been realized? ☐ Yes □ No If yes, attach supporting documentation demonstrating the extent to which co-financing commitments have been met. If no, explain why and outline the impact of this situation on the program. [Applicant response] b) Do co-financing commitments for the next allocation period meet minimum requirements to fully access the co-financing incentive? ☐ Yes □ No If details on commitments are available, attach supporting documentation demonstrating the extent to which co-financing commitments have been made. If co-financing commitments do not meet minimum requirements, explain why. [Applicant response] Summarize the programmatic areas to be supported by domestic co-financing in the next allocation period. In particular: The financing of key program costs of national disease plans and/or health systems; ii. The planned uptake of interventions currently funded by the Global Fund. [Applicant response] d) Specify how co-financing commitments will be tracked and reported. If public financial management systems and/or expenditure tracking mechanisms require strengthening and/or institutionalization.

indicate how this funding request will address these needs.

[Applicant response]





Section 4.1 looks backwards (current commitments been realized?) and forwards (new commitments for the next period?).

Numbers and focus areas of commitments indicated here should link to co-financing incentive requirements indicated in allocation letter and should match Funding Landscape Table and commitment letter.

Section 4: Sustainability

4.2 Sustainability and Transition

a) Based on the analysis in the Funding Landscape Table(s), describe the funding need and anticipated funding, highlighting gaps for major program areas in the next allocation period.

Also, describe how (i) national authorities will work to secure additional funding or new sources of funding, and/or (ii) pursue efficiencies to ensure sufficient support for key interventions, particularly those currently funded by the Global Fund.

[Applicant response]

b) Highlight challenges related to sustainability (see indicative list in *Instructions*). Explain how these challenges will be addressed either through this funding request or other means. If already described in the national strategy, sustainability and/or transition plan, and/or other documentation submitted with the funding request, refer to relevant sections of those documents.

[Applicant response]





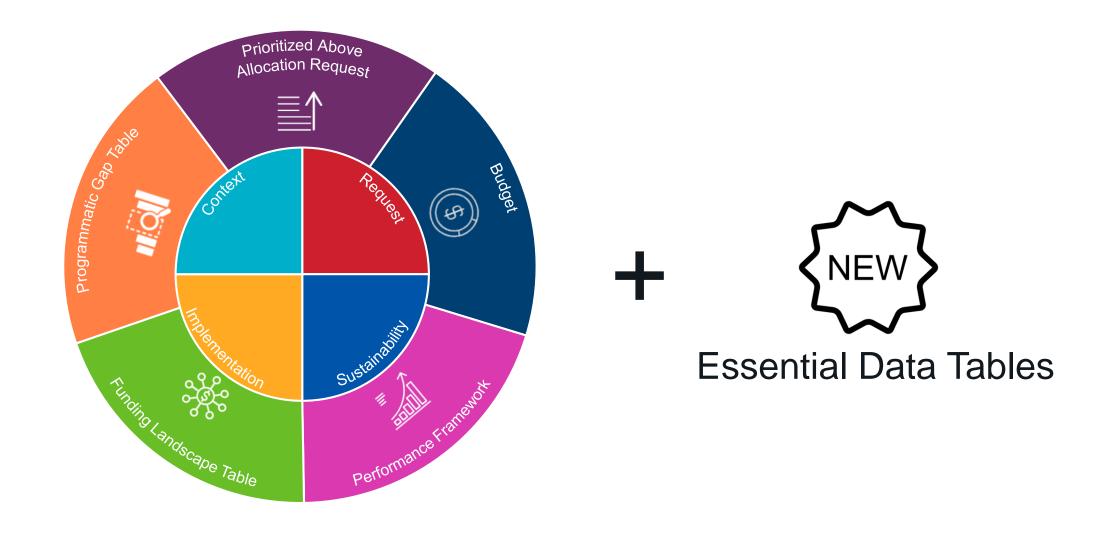
Ensure consistency of the data between Funding Landscape Table and narrative response.

Clearly refer to any national documents that include financial commitments, where available.

Only identify <u>main</u> sustainability / transition challenges and strategies to address them.

Questions?

Funding Request Annexes



Essential Data Tables





SUMMARY:

- Pre-filled tables of indicators for HIV, TB, malaria and Resilient & Sustainable Systems for Health
- Uses publicly available datasets
- Applicants are encouraged to use the data as reference while developing the funding request
- Applicants are encouraged to review the data and update or correct it if more recent or different data is being used for analysis
- The TRP welcomes the submission of additional datasets that may not be included in the Essential Data Table and would support the funding request analysis/prioritization.



WHY WE HAVE IT:

- Help applicants to develop a data-based funding request
- To trigger cross-cutting approaches and to help identify opportunities for integration across the broader health sector
- Help TRP review funding requests using a consistent data source

LINKING TO THE APPLICATION FORM:

- Section 1: Context Related to the Funding Request
- Section 2: Prioritized request for funding

Prioritized Above Allocation Request (PAAR)





SUMMARY:

- Lists prioritized and costed modules and interventions not included in the allocation amount
- Should be at least 30% of the allocation amount
- Must be submitted at the same time as the funding request. Can be updated later in the cycle only under certain conditions.
- Approved interventions are transferred to the Register of Unfunded Quality Demand (UQD) and can be incorporated into grants if additional resources become available

	PRIORITIZED ABOVE ALLOCATION REQUEST (PAAR)						
Applicant Priority Rating	Module	Intervention	Requested amount (grant currency)	Requested amount (USD)	Brief Rationale, including expected outcomes and impact including service delivery targets in line with performance framework indicators (applicant language)		
Drop-down menu with options 'Low', 'Medium', 'High.'	list of modules in	Drop-down menu with list of interventions in performance framework, based on selected module and component	Numeric field	Calculated field that converts incremental request to US Dollars.	Free text, no character limit		

HOW WE USE IT:

- TRP reviews the PAAR with the main funding request, applying the same review criteria
- TRP deems if interventions in the PAAR are technically sound, strategically focused and positioned to achieve the highest impact

LINKING TO THE APPLICATION FORM:

- Section 2: Funding Request and Prioritization
- Programmatic Gap Table



Prioritized Above Allocation Request (PAAR) Key Considerations



Should be focused on fewer, larger, high impact investments

PAAR updates are possible during the funding cycle in specific circumstances

Joint funding requests:

Applicants should submit PAAR once. Template provided by the Country Team



PAAR



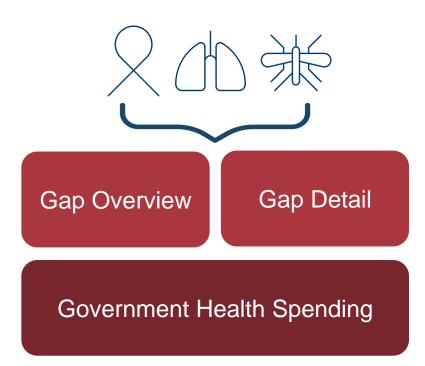
Funding Landscape Table





SUMMARY:

- Illustrates the total funding need for the health program and how the country plans to meet that need: through domestic resources, external donors, and the Global Fund investment
- Enables applicants to have a good handle on bringing to life their NSP to achieve desired disease outcomes and how much money will be needed to finance their health programs
- Used to track co-financing compliance



WHY WE HAVE IT:

 Enables the applicant to create an overview of who is paying for what, and enables the Global Fund to better partner with applicants and others involved in the disease response

LINKING TO THE APPLICATION FORM:

- Section 2: Funding Request and Prioritization
- Section 3: Operationalization and Implementation Arrangements
- Section 4: Co-Financing, Sustainability and Transition

Funding Landscape Table Key Considerations



Reach out to
Country Team to
request assistance
on health financing
documentation

Landscape table can be updated during grant-making as more information becomes available

Align inputs
with the
co-financing
commitment letter



Funding Landscape Table

Programmatic Gap Table





SUMMARY:

- Summarizes national goals and targets, including key programmatic needs and gaps
- Details the change achievable by domestic and external contributions, along with Global Fund support
- Displays needs and gaps in selected modules that are key to achieving impact
- Includes coverage targets for the remaining gap after allocation that can be used to prepare PAAR

HIV/AIDS									1	
HIV/AIDS Programmatic Gap Table 1 (Per Priority Intervention)										
Priority Module Ple		Please select								
Selected coverage	Malaria	ria Diagnosis Programmatic Gap Table								
Hulcator	Priority Module		Case Management							
Farget Population			Proportion of suspected malaria cases that receive a parasitological test at public sector be							
Current national c	Selected	indi(Tuberculosis	Tuberculosis							
insert latest results	Current na	nt natio TB Programmatic Gap Table 1 (Per Priority Intervention)								
	Insert late	Priority Module		Please select						
comments	Comment									
		Current nationa	Current national coverage							
	Insert latest resi		ts		Year		Data source			
		Comments								
			Comments							
					Year 1	Year 2	Year 3	Comments /	/ Assumptions	
						Insert year	Insert year			

WHY WE HAVE IT:

- Holistic view of expected outcomes/results to guide strategic investments
- Strategic directions of the funding aligned to NSPs / investment plan targets
- Contribution of all stakeholders in achieving national targets
- Aids in prioritization of funding request

LINKING TO THE APPLICATION FORM:

- Section 2: Funding Request and Prioritization
- Section 4: Co-Financing, Sustainability and Transition
- PAAR may be partially informed by programmatic gaps
- Also informs the Performance Framework and Budget

Programmatic Gap Table Key Considerations



Align to the planning and reporting cycle of the country

Only include quantifiable priority modules

Consistency across whole funding request



Programmatic Gap Tables

Performance Framework



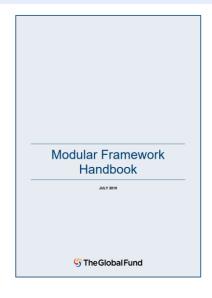


SUMMARY:

- Links program goals and objectives to program areas (modules), interventions, related indicators
- Focuses on impact, outcome and coverage indicators
- Includes indicators and targets to be reported by the country
- Includes work-plan tracking measures in cases where no coverage indicators are possible- e.g. some modules for Resilient and Sustainable Systems for Health, Human Rights interventions, etc.
- Developed during funding request submission and further refined during grant-making
- Results against targets in the Performance Framework are used to determine disbursements to the Principal Recipient during grant implementation

Program goals & objectives

Modules, interventions & indicators



WHY WE HAVE IT:

- Statement of expected performance over the funding request period
- Reflects the ambition towards achieving program result and impact

LINKING TO THE APPLICATION FORM:

- Section 2: Funding Request and Prioritization
- Section 3: Operationalization and Implementation Arrangements



Performance Framework
Key Considerations



Choose indicators, modules and interventions from the standard list in the Global Fund modular framework

Confirm data quality and consistency across whole funding request

Ensure all required fields (baselines and targets) are appropriately filled

Provide baselines for the disaggregation categories

Request: do not tamper with the GOS generated excel templates Performance Framework Include work-plan tracking measures for modules where progress cannot be captured using coverage indicators



Budget





SUMMARY:

- The budget expected at the funding request stage is the initial "best estimate" by intervention and cost grouping.
- The minimum information that should be included with funding request submission includes:
 - **modules** selected from a prescribed list per disease component;
 - **interventions** related to the module selected from the prescribed list;
 - proposed implementer(s);
 - cost grouping selected from a prescribed list;
 - amount per year and per intervention in grant currency; and
 - **breakdown by key populations** (for programs with an HIV component).
- Applicants have the option to submit a detailed budget at the funding request stage.

Modular dimension Modules Interventions Costing dimension Cost Inputs Funding Request Stage Modules Otherwise Cost Grouping Cost Inputs

WHY WE HAVE IT:

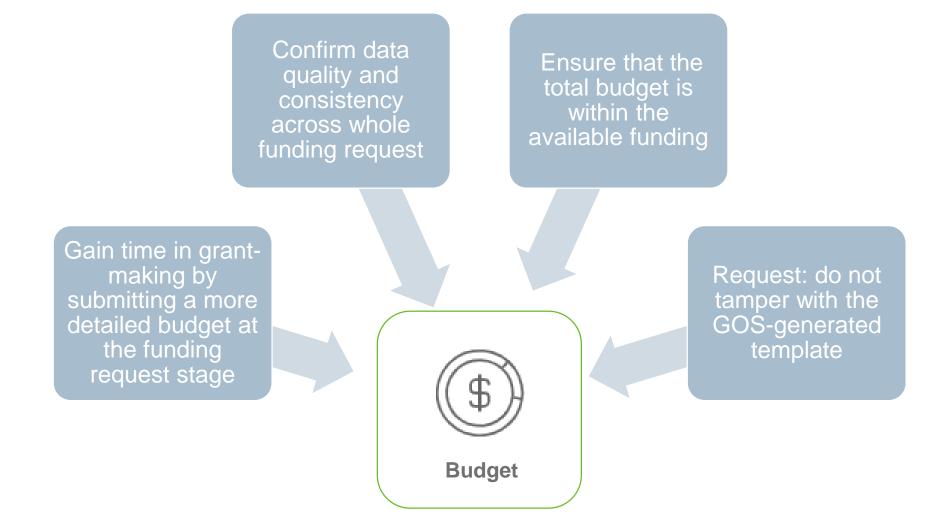
- Provides the strategic investment and intervention choices made by the applicant.
- The TRP reviews and then may recommend adjustments to the initial budget for consideration in grant-making.

LINKING TO THE APPLICATION FORM:

- Section 2: Funding Request and Prioritization
- Section 3: Operationalization and Implementation Arrangements
- Section 4: Co-Financing, Sustainability and Transition

Budget Key Considerations





Questions?

Final questions?

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